



Community Update Report

For Enfield Community Liaison Committee
May 2020

EXPLANATORY NOTE

Due to the circumstances around the COVID-19 pandemic, NSW Ports is unable to host the May 2020 meeting of the Enfield Community Liaison Committee (CLC). This Community Update Report has been developed in consultation with the Enfield CLC Chair and other committee members to provide an update on port operations and other key issues.

DISTRIBUTION

The information in this report has been provided for the members of the Enfield Community Liaison Committee and to share with the wider community where relevant.

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1. General Business

1.1 Accept minutes of the last meeting

ACTION FOR COMMITTEE MEMBERS

Please refer to poll feature in the email to accept the minutes of the last meeting.

2. Actions Arising

2.1 February 2020 (previous actions): Noise monitoring outcomes

Action: NSW Ports to provide the CLC with a note on summary of outcomes from noise monitoring when available.

A summary has been provided in this report under Item 5.2.

Propose Action Item to be closed

2.2 February 2020 Action: EPA Rail Operations Regulations

Action: Robyn Simpson to send through the link to the EPA website on regulating of Rail Operators

LINX has confirmed that the license conditions have been released to rail networks (RIO) and rail operators (RSO), and include conditions regarding Pollution Incident Response Management Plans, noise, emissions and rolling stock requirements. The link is provided below:

<https://www.epa.nsw.gov.au/licensing-and-regulation/licensing/environment-protection-licences/regulation-of-railway-systems-activities>

Propose Action Item to be closed.

2.3 February 2020 Action: New CLC member recruitment

Action: Council member to provide Mauri Foods contact to NSW Ports.

Action: NSW Ports to place ad on their website targeting new community member/s.

Due to the restrictions around COVID-19, NSW Ports is suspending this action until the August meeting of the CLC where suitability of recruitment options can be explored.

Propose Action Item to be carried over to August meeting.

3. NSW Ports Business Update

3.1 Operational Update

3.1.1 Port Botany and Enfield ILC are essential services – Port Botany and Enfield ILC remain open and operating 24/7. Processes have been implemented to protect the safety and wellbeing of port workers and the wider community. Keeping our ports and supply chains operational is essential to continue the flow of goods to support NSW and Australia and we will continue to work together with all parties to ensure the safe operation of these essential services.

3.1.2 Port Botany Rail Duplication - NSW Ports has welcomed Infrastructure Australia's acknowledgement of the "strong strategic merit" of the Port Botany Freight Line Duplication and its endorsement of the Australian Rail Track Corporation (ARTC) business case for the project which will support increased volumes of containers being moved by rail to and from Port Botany. [Read the Media Release here](#). ARTC has lodged a Submissions Report to Dept of Planning, Infrastructure and Environment which responds to the comments received in relation to its Environmental Impact Statement.

3.1.3 Inside Infrastructure podcast series - Infrastructure Partnerships Australia has launched the latest episode of its Inside Infrastructure podcast series, with an interview with NSW Ports CEO Marika Calfas. The episode was recorded prior to the outbreak of COVID-19 and discusses the evolution of NSW Ports, the fragmented nature of the port supply chain and the enormous change that new technologies and automation has brought to port operations around the world amongst other things. [Listen to the podcast here](#).

3.2 NSW Ports Enfield Development Project

3.2.1 Warehouse Construction

Construction of Warehouse Precincts H, C & F has been completed and they are now all operational. Clients are migrating their stock into the Precinct H warehouses. The Defects Liability Periods are coming to an end from June onwards for Precinct C & F – NSW Ports are conducting lots of quality checks, defect rectification and planning to ensure we can take over maintenance of the sites. Maintenance contracts for all of the warehouse assets are currently being released.

At this point in time there is no specific date for commencement of the construction of Precincts E or A. Surveys of Precinct A are being undertaken in anticipation of moving to detailed design of that Precinct.

3.2.2. Frog Pond Water Project

NSW Ports is working with our specialist landscape contractors, Dragonfly and consulting herpetologist Arthur White on rejuvenating Frog Pond #3 which is currently not operating at optimal levels. This will involve draining the pond at the end of the frog breeding season, removing all dead and rotting vegetation, replant with appropriate aquatic species and then flood the pond again to promote the growth of aquatic plants.

Whilst the pond is drained, NSW Ports will also engage a plumber to review the pipework system between the ponds and the detention basin to enable manual draining of the ponds so we can manage water levels as per the original management plans for the frog ponds.



Frog Pond 3 – showing dead and dying vegetation



Frog Pond 1 – showing healthier vegetation

3.3 Planning and Legislation Update

The State Environmental Planning Policy (COVID-19 Response) includes allowances for supermarkets and other retail outlets and any part of the supply chain across the State to operate for deliveries 24 hours a day. The policy overrides local planning restrictions that limit the timing and frequency of truck deliveries to ensure consistent supply of essential goods to communities. There are largely no impacts for movements between Enfield and Port Botany which already operate 24/7 however there may be some changes at the local delivery level (i.e. smaller vehicle dispatched from the warehousing).

3.4 Corporate Affairs Update

3.4.1 NSW Ports Website Project

NSW Ports is developing a new corporate website to help improve the way we share news and information. We formally commenced the project in April and conducted over 20 interviews with representatives of our stakeholder and community groups to better understand these needs. The feedback and insights gathered through these discussions has played a critical role in helping to shape the structure of the new site.

We would like to thank everyone who volunteered their time to participate in this program. We will be in touch again in late May and again in July to seek your feedback on the design and usability of the site. If you would like to participate or have additional feedback that you'd like to share in the lead up to this time, please get in touch with Sarah Downey on 0447 253 867 or via sarah.downey@nswports.com.au.

3.4.2 Revitalisation of NSW Ports Community Engagement Processes

The introduction of Community Consultative Committee Guidelines in 2019 by the NSW State Government has presented an opportunity for NSW Ports to revisit the Terms of Reference (ToR) that are in place for the Enfield Community Liaison Committee. In doing so, we have also taken the opportunity to review more broadly our existing community engagement objectives and have prepared a *draft* set of engagement principles for your consideration and feedback.

The new draft Terms of Reference for the Enfield Community Liaison Committee – including the proposed engagement objectives and principles are attached as Appendix A to this report. Committee members are asked to review the updated ToR and provide any feedback on the document. They have also been issued to the NSW Ports Executive team and the independent Committee Chair for feedback. Once finalised the ToR will apply to all current and future members of the CLC.

Separately, we plan to implement a new initiative where NSW Ports CEO will attend at least one meeting per year to provide an overview of operations, strategic challenges, trade and important initiatives and to answer any questions you might have.

ACTION FOR COMMITTEE MEMBERS

Please review the ToR attached as Appendix A and email any feedback to Alison Wedgwood at NSW Ports:
Alison.wedgwood@nswports.com.au

3.4.3 World in a Box



NSW Ports CEO Marika Calfas was featured in “World in a Box”, a new documentary created to mark the 50th anniversary of international container services into Australia. Launched by Senator Hon Simon Birmingham, Minister for Trade, Tourism & Investment, the film showcases Marika talking about the importance of ports within our everyday lives and the role they play in supporting Australian businesses. If you want to find out more, you can watch the short film here: rounding-up.com/world-in-a-box/.

4. Committee Member Updates

4.1 Enfield Tenant Updates

Linx:

- Business as usual operation, nothing new to report

Swift:

- Business as usual operation, nothing new to report

4.2 EPA and Council Updates

4.4.1 EPA Report

COVID-19 noise exemptions

The Environmental Planning and Assessment (COVID-19 Development-Construction Work Days) Order 2020 (the Order) was issued by the Department of Planning, Industry and Environment in late March 2020. It details extended working hours to ensure the health, safety and welfare of communities, as well as workers to facilitate social distancing on construction sites.

It does not excuse licensees from their obligations under the Protection of the Environment Operations Act 1997, and they must still comply with all conditions of consent, other than those which restrict hours of work or operation on a Saturday, Sunday or public holiday.

EPA's website now includes [updated information to reflect the Gazetted Orders](#), including a section on 'Construction industry responsibility' at the very bottom of the page. The EPA is not prohibited from using its powers and there are restrictions on what types of activities can occur and when. Where there are recognised adverse impacts on the community or from a public health perspective, there is provision for the Order to be reviewed.

The EPA is working with licence holders to ensure compliance with licence conditions.

4.4.2 City of Canterbury Bankstown Council Report

An update from the City of Canterbury Bankstown is:

- Staff are now predominantly working remotely, and only critical services continue to work from Council offices
- Engagement efforts continue via our digital platform – Have Your Say. For projects currently on exhibition see: <https://haveyoursay.cbcity.nsw.gov.au/>
- Exhibitions include:
 - Council's 2020/21 Operational Plan – closes 29 May
 - Life After Lockdown - closes 31 May
 - Canterbury Development Contributions Plan – closes 5 June
- Transgrid are shortly to commence work on installing an underground power cable connector between Potts Hill and Alexandria see <https://transgrid.com.au/psf> for information

4.4.3 Strathfield Council Report

No update provided

5. NSW Ports HSE Update

5.1 Complaints and Incidents Summary

Since the last meeting, NSW Ports has not received any complaints in relation to the Enfield ILC.

There have been no major HSE incidents.

5.2 Enfield Noise Monitoring Results

In August 2019, NSW Ports commissioned SLR consulting to investigate night-time noise emissions from the Enfield ILC in response to complaints from residents.

Operator-attended noise surveys were conducted at residential locations on 4th and 5th of August and the 14th and 15th of August 2019 in order to determine the noise performance of the Enfield ILC operations against the project approval conditions. The residences were located in Belfield, being typically 750 m to the south-east of the ILC. The surveys were designed to be concurrent with meteorological conditions that correspond to noise enhancement by a temperature inversion.

The results are summarised as follows:

- Maximum measured noise levels were typically 52 dBA to 58 dBA, which exceed the 53 dBA criterion on occasion. These maximum noise levels generally result from container impact noise and fork horns.
- Based on the data from the Chullora BOM weather station a Category F or temperature inversion occurred during the nights of the attended surveys.
- The measured maximum noise levels were consistent with those predicted during a temperature inversion, when enhancement of noise propagation occurs. Acoustic modelling of noise propagation indicated that night-time noise levels during Category F temperature inversion conditions were likely to be 5-6 dB higher than those expected during calm conditions.
- Similar sound power levels were measured from the engine operation of the Swift and LINX fork equipment, however the sound power levels of the horns fitted to the Swift equipment was significantly higher than that of the horns fitted to the LINX equipment. It is recommended the Swift horns be reviewed.

NSW Ports has commenced design and procurement of a permanent noise monitoring system for the Enfield ILC and surrounding areas. Phase 1 of the system will consist of 2 noise meters installed on warehouse roofs and a third to be installed near residents in the Belfield area. NSW Ports will be negotiating with Strathfield Council in coming weeks for a suitable location for the Belfield monitor.

6. Other Business

6.1 Format of future meetings

NSW Ports has developed a short survey to gain your feedback on the potential format of future meetings. The survey will only take a few minutes and will be open until 12 June 2020.

ACTION FOR COMMITTEE MEMBERS

Please complete the short survey here: <https://www.surveymonkey.com/r/5G7S5XM>

6.2 Consultation Feedback

If you have any other feedback, questions or comments about anything provided in this report, please email through to Alison.wedgwood@nswports.com.au by 28 May 2020. A summary of all feedback received will be provided to the committee.

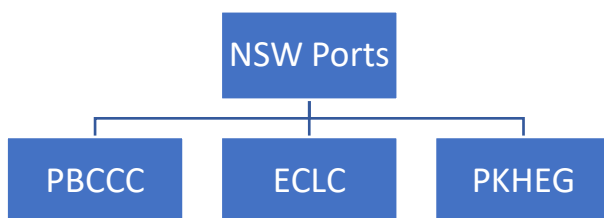
APPENDIX A – Draft Terms of Reference for Enfield Community Liaison Committee for review

Community Consultative Committees

Draft Terms of Reference

Overview

Over the years, NSW Ports (and formerly Sydney Ports Corporation and Port Kembla Port Corporation) has coordinated a range of Community Consultative / Liaison Committees with the purpose of sharing information about port and intermodal activities amongst port tenants, local and State authorities, community and special interest group representatives. These have evolved over time to become the following three committees – the Port Botany Community Consultative Committee (PBCCC), the Enfield Community Liaison Committee (ECLC) and the Port Kembla Harbour Environment Group (PKHEG).



The recent introduction of new Community Consultative Committee Guidelines by the NSW State Government has presented an opportunity to revisit the Terms of Reference (ToR) or 'Charter' that is in place for each of these long-standing committees. In doing so, we aim to replace the three separate ToR's with one overarching ToR whilst also highlighting the specifics of each committee.

We recognise we need to undertake this process collaboratively and, to that end, the purpose of this draft ToR is to seek feedback from each of our stakeholders on how they want each of the three committees to be run. The draft ToR is set out below for comment.

Our engagement objectives

NSW Ports is committed to working transparently and constructively with our stakeholders and communities to:


- Secure sustainable and efficient port supply chains for the people and businesses of NSW.
- Explain the value of our ports and intermodal terminals and increase stakeholder awareness of the importance and sustainability of shipping, ports and logistics.
- Manage the impact of port and intermodal terminal operations and developments in a way that balances efficient operations with the environment in which they operate.
- Foster whole-of-port action towards sustainability among staff, contractors, tenants, community and government.
- Receive feedback on operational impacts and input to development and planning processes.

Our engagement objectives are to:

- Embed community feedback in our thinking about strategy and operations, and our decision-making process.
- Set expectations so that our stakeholders and the community know the parameters of each engagement activity – what it includes and what it doesn't include, ensuring 'no surprises'.
- Provide ongoing opportunities for community and stakeholder participation and feedback.

- Listen to feedback, investigate suggestions and use it in decision-making (where appropriate). Explain how feedback and input is being used or where not used, provide an explanation as to why.

Our engagement approach is guided by the IAP2¹ Participation Spectrum, which helps define the community's role in an effective participation process. While most of our engagement takes place in the range of 'inform' to 'involve', we aim to broaden our current engagement program to include opportunities to 'collaborate'.

INCREASING IMPACT ON THE DECISION 					
	INFORM	CONSULT	INVOLVE	COLLABORATE	EMPOWER
PUBLIC PARTICIPATION GOAL	To provide the public with balanced and objective information to assist them in understanding the problem, alternatives, opportunities and/or solutions.	To obtain public feedback on analysis, alternatives and/or decisions.	To work directly with the public throughout the process to ensure that public concerns and aspirations are consistently understood and considered.	To partner with the public in each aspect of the decision including the development of alternatives and the identification of the preferred solution.	To place final decision making in the hands of the public.
PROMISE TO THE PUBLIC	We will keep you informed.	We will keep you informed, listen to and acknowledge concerns and aspirations, and provide feedback on how public input influenced the decision.	We will work with you to ensure that your concerns and aspirations are directly reflected in the alternatives developed and provide feedback on how public input influenced the decision.	We will look to you for advice and innovation in formulating solutions and incorporate your advice and recommendations into the decisions to the maximum extent possible.	We will implement what you decide.

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NSW Ports engagement principles

In keeping with our engagement objectives, we have developed a set of engagement principles which will assist in building stakeholder and community trust. These principles have been informed by stakeholder and community feedback from NSW Ports' 2019 Reputation Research, and include:

1. **Clear and timely information** - we will provide clear and prompt information about key initiatives and developments taking place within the port or intermodal precincts where we can.
2. **Meaningful and genuine** - we will facilitate genuine opportunities to listen to, understand and respond to the needs, ideas and concerns of our stakeholders and the community.
3. **Better together** - we will work constructively with our stakeholders and the community in the interest of securing sustainable and efficient port supply chains for the people and businesses of New South Wales, whilst minimising the impact our business has on the environment and the communities in which we operate.
4. **Open and transparent** - we aim to proactively and openly engage with stakeholders to ensure a coordinated and transparent approach.
5. **Adaptable** - we will be flexible and willing to adapt based on stakeholder feedback.

¹ International Association for Public Participation (IAP2) Framework

Enfield Community Liaison Committee

Draft Terms of Reference

Purpose

Stakeholder and community engagement is an important part of NSW Ports' strategic thinking, operations and our decision-making process. Our liaison committees provide a forum to promote information sharing, consultation and collaboration between NSW Ports, ILC tenants, the local community, government agencies and local councils on intermodal operations, developments, initiatives and issues. These forums also enable committee members to provide feedback on the business' operations and activities.

The Enfield Community Liaison Committee (ECLC) was formed in May 2009 as a requirement of the Statement of Commitments in the Preferred Project Report for the development of the Enfield Intermodal Logistics Centre major project. The commitment required the establishment of a Community Liaison Committee to deal with construction issues. The ECLC is used by NSW Ports as a forum to inform stakeholders (including the local community) about the progression of development at the Enfield ILC site and consult on key operational initiatives. The committee meets quarterly. A separate Road Transport Coordination Group (RTCG) has been established to oversee the management of traffic and road issues associated with and affected by the project.

Operating Arrangements

1. Membership criteria

NSW Ports seeks membership that reflects the community demographics and interest groups as closely as possible. Membership is sought from relevant local community, business and interest groups, port tenants and their contractors, local council and government agencies as agreed by NSW Ports and the independent Chair, and should include:

- Independent Chair
- Independent minute taker
- NSW Ports - minimum of two representatives
- Community representatives – maximum of seven representatives
- Enfield tenants and their contractors where relevant
- Industrial/commercial facilities adjacent to Enfield where relevant
- Local business and/or chambers of commerce where relevant
- Local Council including Strathfield Council and Canterbury-Bankstown Council

Various experts connected with the operations or projects may also be invited to present to the Committee on specific topics or matters of interest. New members can be invited to join at any time, so long as membership does not exceed the maximum representation. New community members are required to complete an Application Form (refer Appendix A). Community nominations can be obtained by invitation from the Chair, in consultation with NSW Ports; nomination from existing members or in response to local media advertisements placed by NSW Ports. Membership will be evaluated by NSW Ports, the Committee Chair, and Council representatives for consistency with their ability to meet member responsibilities outlined below, with the Chair holding ultimate control over membership.

2. Member responsibilities

Committee members will:

- Have an interest in logistics related issues and/or a demonstrated understanding of, or significant interest in, local environmental, business and community amenity issues within neighbouring areas.
- Have a demonstrated involvement in local community groups and/or activities.
- Recognise the need to balance between environmental, social and economic needs.
- Attend meetings at the times and dates set by the committee's independent Chair; actively participate in discussions; and work collaboratively so that meetings begin and end on time.
- Read and review papers provided in advance of committee meetings and bring the views and perspectives of their organisation, local community / those they represent to the discussion.
- Suggest agenda items in advance of meetings.
- Be able to represent and share the views of their organisation / local community / those they represent with NSW Ports.
- Give feedback from the committee meetings to their organisation / wider community / those they represent as appropriate.
- Respectfully engage with other committee members, contribute to an atmosphere of open and constructive participation and openly communicate relevant concerns, interests and ideas and make reasons for any disagreement clear in a constructive and thoughtful manner.
- Ensure confidential matters handled by the committee are kept confidential and refrain from discussing these matters with other parties outside of ECLC meetings.
- Not speak publicly on behalf of NSW Ports or on behalf of the ECLC. All media enquiries should be directed to the NSW Ports Corporate Affairs team.
- Abide by the Code of Conduct outlined in the Terms of Reference

3. NSW Ports' responsibilities

NSW Ports will:

- Work within the framework of the Terms of Reference.
- Provide a Chairperson and other resources as required.
- Convene meetings at a time that is acceptable to the majority of the Group and arrange site inspections where required.
- Share the committee's advice and recommendations to relevant NSW Ports managers and staff.
- Where appropriate, give feedback on suggestions and ideas made by the Committee, explaining how each contributed to the decision-making process or the reason they did not.

4. Role of the Independent Chair

The Chair will:

- Provide leadership and facilitation of the meeting to ensure full participation during meetings, adherence to the Agenda, timekeeping and the appropriate recording of action items (through a delegate, as relevant).
- Act in a manner that is unbiased and independent of NSW Ports and other Committee members.
- Oversee the timely collation and distribution of meeting Minutes in addition to receiving correspondence between meetings for and on behalf of NSW Ports and the group in question.

- Bring any breach of Conduct to the attention of the persons concerned. This may take the form of a verbal warning during the meeting (which is formally recorded in the meeting Minutes) or a written warning following the meeting. After three warnings, the independent Chair may seek to replace the member.

In the event a new Chair is required, NSW Ports will make recommendation of a replacement Chair to the Department for approval.

5. Confidentiality

Confidentiality agreements may be put in place to ensure committee members can be provided with confidential material as needed.

6. Code of Conduct

- The Chair will have the final say on the conduct of meetings and the finalisation of Minutes.
- Members are expected to attend the ECLC at dates and times set by the Chair. If unable to attend, the committee member must advise the independent Chair in advance of the meeting. If the committee member misses three consecutive meetings the Chair may replace this position on the Committee.
- Attendees may not use intimidatory, offensive, defamatory or discriminatory language or actions in meetings or correspondence.
- The Chair may ask an individual to desist from certain behaviour or leave the meeting if the behaviour is not in accordance with the Code of Conduct or the Terms of Reference.
- Where a committee member does not attend three consecutive meetings, the Chair may replace this position on the ECLC.
- The ECLC is not to be used for personal or political interests.
- Correspondence directed to the ECLC must be done through NSW Ports or the Chair (or delegate).
- Members are required to adhere to the Member responsibilities and Code of Conduct outlined in this Terms of Reference as a condition of membership
- Community members are required to sign a declaration of pecuniary and non-pecuniary interests as a condition of membership (refer Appendix B).

7. Attendance

Attendance at the meeting may be in person or via suitable electronic means (where appropriate). Meeting attendance, including apologies, will be noted in the minutes of each meeting. It is expected that members should attend at least two meetings per calendar year. Members who fail to attend three consecutive meetings in a calendar year may have their membership revoked.

8. Agenda

The Chair will advise on date, time and location for the meeting with at least one month's notice, in consultation with NSW Ports. All members will be invited to submit Agenda items for each meeting two weeks prior to the meeting, and provide the required agenda, papers and other documentation in advance of each meeting. Where (or if) an agenda item cannot be addressed sufficiently in the time leading up to the proposed meeting date, it will be the Chair's responsibility to ensure the item is carried over and addressed in either a subsequent meeting or through appropriate correspondence.

9. Minutes



Minutes will be taken by an independent note taker under the guidance and direction of the Chair on behalf of the Chair and circulated to all stakeholders within two weeks of a meeting occurrence. NSW Ports will be responsible for retaining meeting Minutes and circulating copies of the minutes to committee members and stakeholders along with publishing on the NSW Ports website.

10. Meetings

Unless otherwise agreed by the Committee, the ECLC meetings will be held quarterly, with February, May, August, November as a guide.

11. Out of Session Items

Where an issue of importance arises out of session that cannot be dealt with at a meeting, but does not require calling an additional meeting, the chair may circulate material out of session.

12. Review of Terms of Reference

A review of these Terms of Reference will be undertaken every third year. Administrative changes will be made as necessary by NSW Ports when the Chair is satisfied that there is a valid reason for the amendment. Amendments to the Terms of Reference are to be endorsed by the Chair in consultation with the Committee. The version and date of the revision will be recorded in the footer of the Terms of Reference and a copy will be maintained on the NSW Ports website.

APPENDIX A - Application Form

Name of Applicant	
Address of Applicant	
Contact Phone Number	
Email Address	
Please describe your interest in the Enfield Intermodal Logistics Centre (EILC)? Have you had any involvement to date?	
In what ways do you feel you can add value to Enfield Community Liaison Committee (ECLC)? Please include any local community groups and/or activities that you are involved with.	
Have you participated in community liaison groups (or other such groups – i.e. community / environment) in the past? If so, please list and describe your experience.	
Can you, in a few words, describe your understanding of the local environmental/ community or business needs of the area neighbouring Enfield?	
Can you, in a few words, describe a situation where you have needed to balance environmental, social and business needs and how you have dealt with this?	
Do you have any conflict of interest and/or connection with the EILC other than outlined above, i.e. related to a worker at the EILC, supplier to the EILC or any business operating at the EILC?	



If you are selected to join the committee, will you agree to abide by the Terms of Reference of the Committee?	
Signature of Applicant	

APPENDIX B - Declaration of Pecuniary and Non-Pecuniary Interests

All members of the Community Liaison Committee must sign a declaration of pecuniary and non-pecuniary interests before they join the committee and keep this declaration up to date while they are members on the committee.

This declaration is designed to protect the integrity of the committee and the reputation of its members.

Examples of pecuniary interest may include but are not limited to:

- holding shares in an entity proposing or carrying out all or part of the major project
- holding a private contract with the proponent
- holding voluntary acquisition or mitigation rights under the proponent's consent
- receiving sitting fees or payments of personal expenses from the proponent
- a member representing a stakeholder group and the stakeholder group has received funding or grants from the proponent.

A pecuniary interest is an interest a person has in a matter because of a reasonable likelihood or expectation of appreciable financial gain or loss to the person. Money does not have to change hands for there to be a pecuniary interest.

A non-pecuniary interest is a private or personal interest a person has that does not amount to a pecuniary interest but that may arise from family or personal relationships, or involvement in community, social or other cultural groups that may include an interest of a financial nature.

A No pecuniary or non-pecuniary interest to declare

As a member of the Enfield Community Liaison Committee I declare that I have no pecuniary or non-pecuniary interest to prevent me from carrying out my role on the Enfield Community Liaison Committee impartially and in the best interests of the local and broader community.

Should this change, I agree to update this declaration and advise the committee accordingly.

Name

Signature

Date